

Solar Project Development Overview



November 17, 2016

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Agenda

- ◆ About Canadian Solar
- ◆ Project Development and Implementation
- ◆ Solar Job Creation

Company Overview

- 🌞 Founded in Ontario, 2001
- 🌞 Listed on NASDAQ (CSIQ) in 2006
- 🌞 Over 8,000 employees globally
- 🌞 Presence in 18 countries / territories
- 🌞 > 14 GW of solar modules shipped cumulatively
- 🌞 > 1.8 GWp solar power plants developed, built and connected (incl. Recurrent)
- 🌞 Top 2 solar company by MW shipped, revenue and profits in 2015*

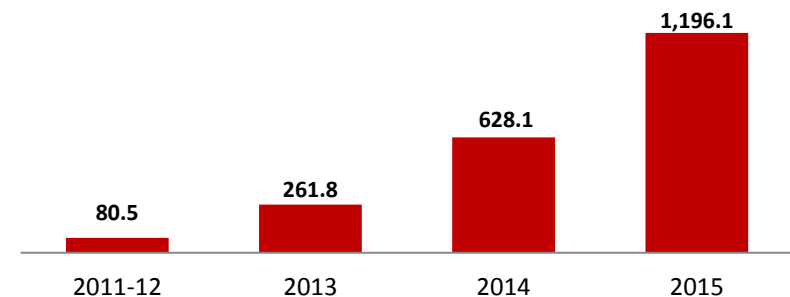
Highlights

- 🌞 2015 Revenue: **\$3.5 Billion**
- 🌞 2015 Shipments*: **4.7 GW**
- 🌞 2015 Net Income: **\$172 Million**
- 🌞 2016 Shipment Guidance: **5.4 – 5.5 GW**

Global Footprint and Brand



Solar Power Plants Built and Connected**



Bankable Brand with High Quality Products

Commercial & Utility-Scale



International Environmental & Quality Management Standards

- ISO 9001:2008 Quality Management System
- QC080000:2005 HSPM Hazardous Substance Process Management
- ISO 14001 Environment Management System
- ISO TS16949:2009 First PV manufacturer to adopt ISO TS16949 for PV quality control
- OHSAS 18001 Occupational Health and Safety

Residential



International Testing Standards

- IEC 61215 & IEC 61730, UL 1703 & UL 790 & CEC
- CE conformity, MCS (EN45011)
- REACH Compliance

- ✓ IEC 61215
- ✓ IEC 61730
- ✓ IEC 61701:
 - Salt Mist Corrosion
- ✓ Ammonia Resistance
- ✓ PID free
- ✓ REACH Compliant



Source: Company information

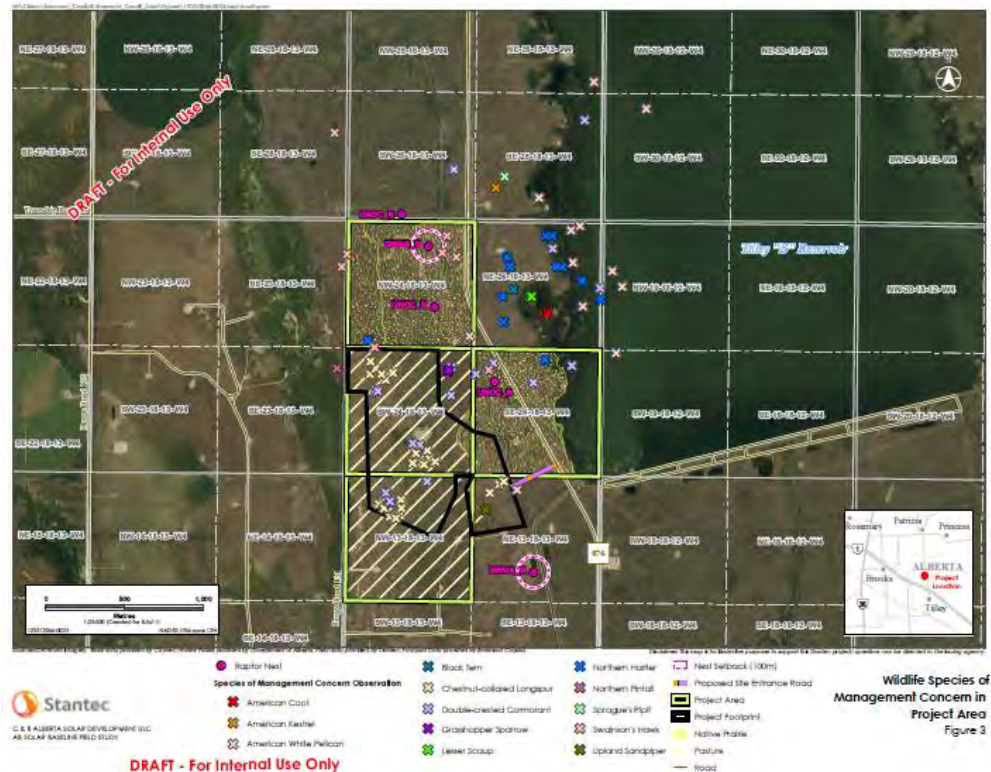
Project Development

- ◆ **Project Initiation**
- ◆ **Project Development**
- ◆ **Regulatory/Commercial**

Project Development – Initiation

◆ Project Initiation

- Project scope and assessment of concept
- Identify site(s) and stakeholders, partners
- Understand approval procedures, relevant regulators
- **Assessment of power off-take concepts**



Project Development – Feasibility

◆ Project Development

- Site and infrastructure assessment
- Feasibility study and grid-impact study
- Geo-tech and techno-economic assessment
- Environmental site assessment(s)
- Risk assessment, and management plan
- Technology selection and initial design
- Resources and energy yield assessments
- Viability assessments, financial modelling

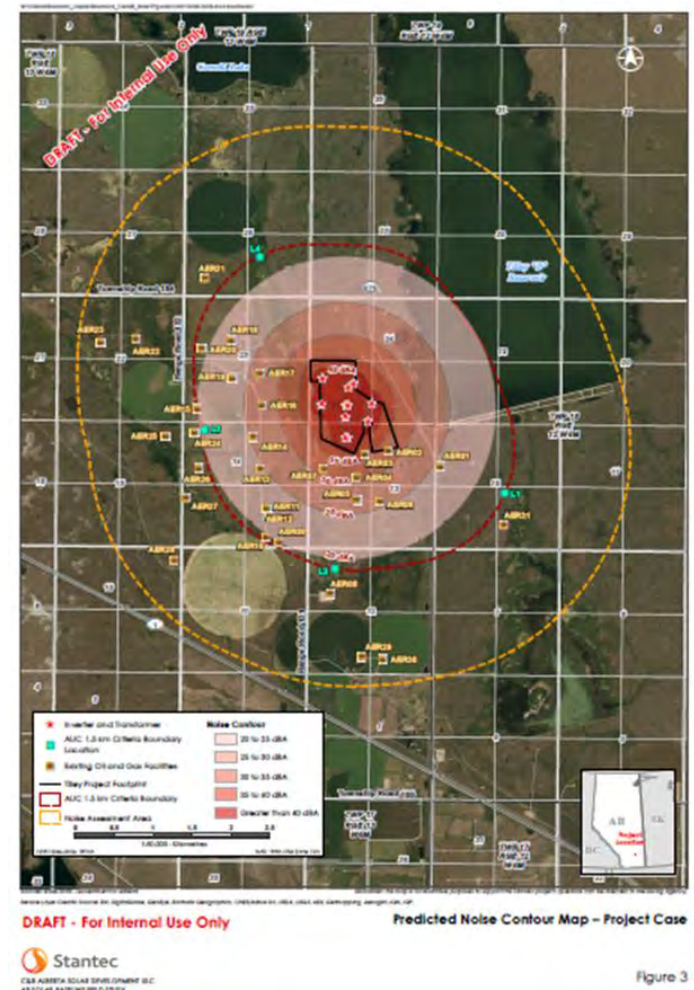


Figure 3

Project Process – Regulatory

◆ Regulatory Approvals

- Planning permits, land re-designation (local)
- Environmental approval(s) (provincial / federal)
- Facility approval (provincial)
- Grid impact studies, connection approval

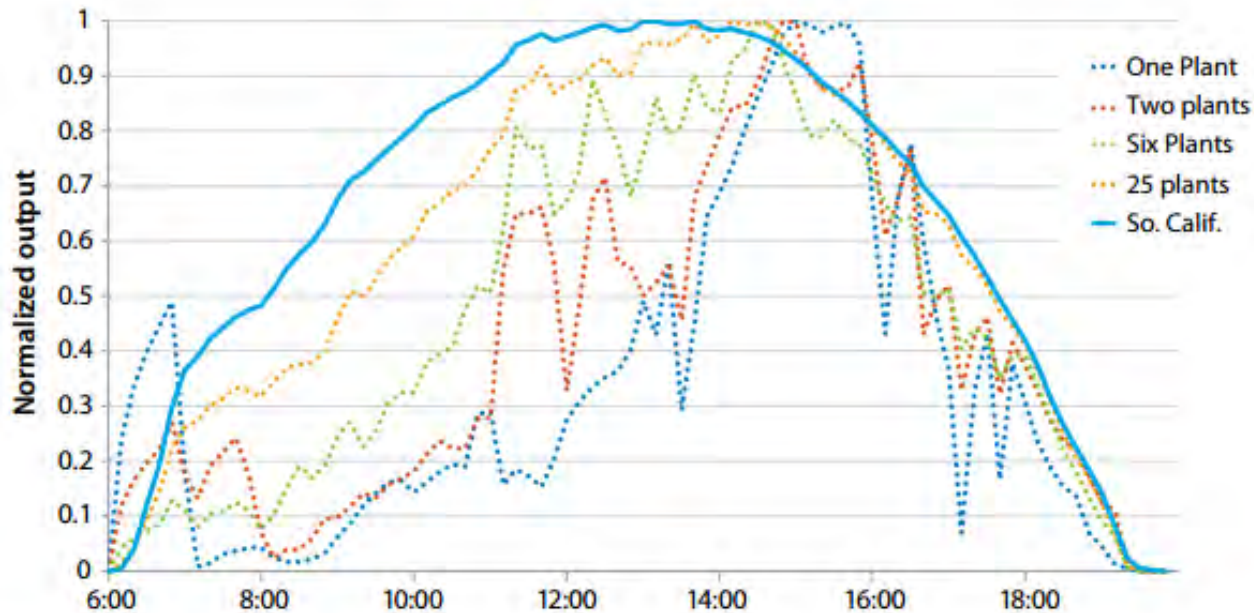


Figure ES-26. Normalized power output for increasing aggregation of PV in Southern California for a partly cloudy day

Project Process – Commercial

◆ Commercial

- Land lease or purchase
- Power purchase agreement (PPA)
- Major supply agreements
- Construction agreements
- Financing agreements (balance sheet, construction, term)
- Long-term operation, maintenance and administration agreement
- Commercial closure
- Handover to Operations, Maintenance & Administration (OMA) team

Project Process – Service Procurement

◆ Locally-Sourced Development Services

- Surveying
- Land acquisition support
- Stakeholder consultation support
- Environmental investigation and reporting
- Engineering services
- Regulatory consultation
- Implementation support staff



◆ Locally-Sourced Construction Services

- Civil construction
- Fence installation
- Foundation installation
- DC & AC cabling
- Racking assembly
- Module mounting and fastening
- Module connection and cabling
- Concrete slab foundations
- Inverter station installation
- Substation construction
- Protection and communication system installation
- Commissioning & testing
- Clean-up & close out

Project Process, Continued



Project Process – OM&A

◆ Site Operations & Maintenance

- Grounds keeping, vegetation management
- Snow removal and management
- Routine and unplanned equipment maintenance
- Technical inspections
- Management of spare parts inventory
- Training

◆ Centralized Activities:

- Real-time condition monitoring
- Dispatch of site operations staff
- Data acquisition and reporting
- Interfacing with local authorities
- Supporting emergency response
- Training



Site Grading and Road Construction



Perimeter Fence Installation



Racking Assembly and Installation



Completed Racking Installation



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Inverter Station and Switchgear Installation



Inverter Station and Switchgear Rigging



Inverter Station and Switchgear Installation



Inverter Station and Switchgear Testing



Module Installation



Completed Racking and Modules



Completed Racking and Modules



Canadian Contractors and Suppliers

Contractors



CONSTRUCTION



Suppliers



Typical Completed Project (Brockville 2)

Brockville, Ontario
9 MW AC
About 70 acres



Typical Completed Project (Grand Renewable Solar)



Cayuga, Ontario
100 MW AC
About 650 acres

Typical Completed Project (Val Caron)

Sudbury, Ontario
Permit, EPC, O&M
10 MW AC
About 75 acres



Typical Completed Project (Alfred)



Alfred, Ontario
10 MW AC
About 80 acres

Job Creation Benefits of Solar

- ◆ Solar projects create an average of 5.4 FTEs per MW and employ between 9 and 28 workers per MW during peak construction periods¹
- ◆ Substantial additional job creation comes from support services:
 - Consulting services for development, permitting and engineering design
 - Local manufacturing of equipment for solar projects
 - Delivery truck drivers
 - Accommodations, meals and entertainment for workers during construction
- ◆ For comparison, wind projects are expected to create roughly 0.8 FTEs per MW²
 - ◆ 100 MW of new solar is expected to create 540 construction jobs, whereas 100 MW of wind would only create 80 construction jobs

1. Ontario employment statistics and Canadian Solar employment averages

2. CanWEA: Alberta WindVision Technical Overview Report, WindVision 2025: A Strategy for Alberta

Solar Job Creation for Completed Canadian Projects

Direct construction job creation for completed Canadian Solar projects in Ontario:

Project	Project Size (MW)	Construction Duration (Months)	Total FTE Jobs	Peak Workforce
A	100	15	493	872
B	9	10	36	N/A
C	7	9	35	N/A
D	10	11	51	133
E	10	10	63	216
F	10	10	75	281
G	10	10	60	179
H	9	9	41	158

Full-time equivalent (FTE) jobs based on 2,080 hours per year

Solar Projects for Faster Implementation Timelines

- ◆ The following timelines are estimated for the implementation of new renewables projects:
 - Solar: 1.5 - 3 years
 - Biomass: 2 - 3 years
 - Wind: 4 - 6 years
 - Geothermal: 3 - 7 years
 - Large Hydro: 10 - 14 years
- ◆ **Solar projects are expected to be the fastest to implement of all renewable technologies**



**THANK
YOU!**